

What is your prompt?

Scott Brinker chiefmartec.com

& Frans Riemersma MartechTribe











Send a message...



<u>ChatGPT Mar 23 Version</u>. ChatGPT may produce inaccurate information about people, places, or facts.



Work Shift

\$335,000 Pay for 'Al Whisperer' Jobs Appears in Red-Hot Market

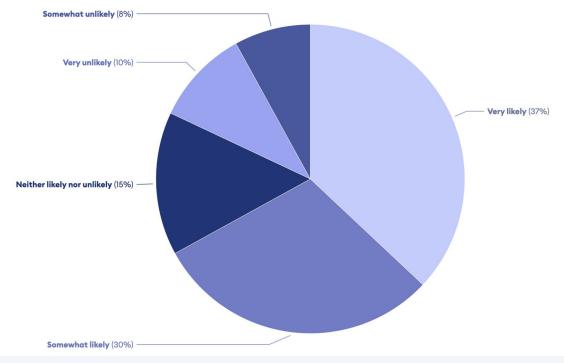
The fast-growing apps have created a seller's market for anyone — even liberal arts grads — capable of manipulating its output.



Candidates looking to become prompt engineers should move fast. *Photographer: Sarah Blesener/Sarah Blesener*



Would you use ChatGPT instead of Google?

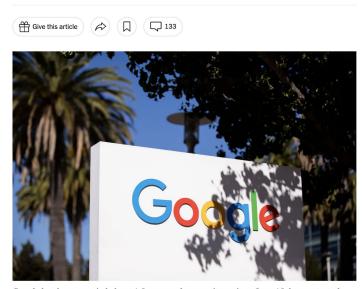


Source: Forbes Advisor • Embed



Google Devising Radical Search Changes to Beat Back A.I. Rivals

The tech giant is sprinting to protect its core business with a flurry of projects, including updates to its search engine and plans for an all-new one.



Google has been worried about A.I.-powered competitors since OpenAI demonstrated a chatbot called ChatGPT in November. Laura Morton for The New York Times







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Customer Experience in the Age of Al

Beyond the hype about Generative AI, there are real advances in machine learning accelerating the ability to deliver true personalization at scale.



David Edelman Senior Lecturer, Harvard Business School



Planning, analytics, martech stack management these are table stakes in marketing ops. To thrive, you need develop a more strategic capability.



Darrell Alfonso
Director, Marketing
Strategy & Operations,
Indeed.com



Navigating technological change with the right approaches in strategy, process, and culture.



Neil Perkin Author, Agile Transformation

Rightsizing Martech in a VUCA World

VUCA stands for volatility, uncertainty, complexity, and ambiguity. Learn how to balance tech, skills & budget as a martech leader in this environment.



Robert van Geffen Global Head of Digital Marketing, Philips

The New Rules of Go-To-Market

Outbound, inbound, and now... nearbound. Learn how to leverage the full power of your ecosystem: people and partners closest to your customers.



Jill Rowley GTM Advisor, Stage 2 Capital

What It Takes to Be A Marketing Ops Pro

Learn from the perspectives of a community of hundreds of marketing operations professionals where the future of marketing ops is headed.



Mike Rizzo Founder & CEO, MarketingOps.com

Build Credibility through Marketing Ops

Learn how to identify critical business problems that can be solved through marketing ops, winning the hearts and minds of senior executives.



Dr. Debbie Qaqish Chief Strategy Officer, Pedowitz Group

Developing GTM Programs Customers Love

The best marketing leaders are re-crafting their GTM strategy and programs in closer collaboration with sales — and product, operations, and finance.



Scott Vaughan GTM Advisor, Former CMO

Win 28 Moments of the Customer Journey

The average B2B prospect will move through 28 moments before selecting a vendor. Learn how to win them with partners in a post-cookie world.



Jay McBain Chief Analyst – Channels, Partners, Ecosystems, Canalys

How to Business Case Anything

A secret to martech leadership? The skills to write an effective business case for anything from brand management, to CX, to digital transformation.



Hans Molenaar Director, Beeckestijn Business School

Mid-Market Martech: Small(er) But Mighty

Often ignored in media cycles, below the hype of Big Tech deployments at the Fortune 500, the SMB segment is thriving with new martech innovation.



Roger Beharry Lall Research Director, IDC

Ready to Onboard Marketing Technology? Learn how to best prepare for building your

martech stack, evaluate and identify technology needs, and how to onboard this technology.



Danielle Balestra
Director, Marketing
Tech & Operations,
Goodwin

3 Power Ups for Your Customer Data Stack

Understand the impact of the latest technologies for consent management, identity resolution, and data clean rooms on your customer data strategy.



Benjamin Bloom Vice President & Analyst, Gartner

My Favorite Four-Letter "F" Word

One of the great powers of digital experimentation is the ability to quickly try ideas on a limited scale to learn what works — and what doesn't and why.



Amber Sellens
Digital Marketing
Product Line
Manager, Shell





The world is changing...

Agenda

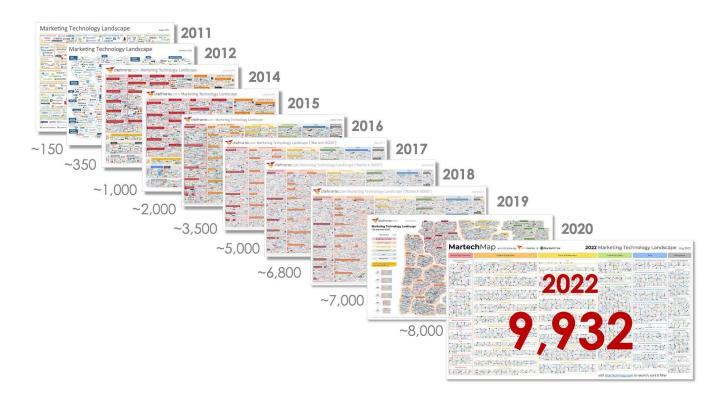
- 1. 2023 Marketing Technology Landscape
- 2. 3 Epic Martech Trends
- 3. Evolution of Marketing Operations

...marketing and martech will too.

2023 Marketing Technology Landscape

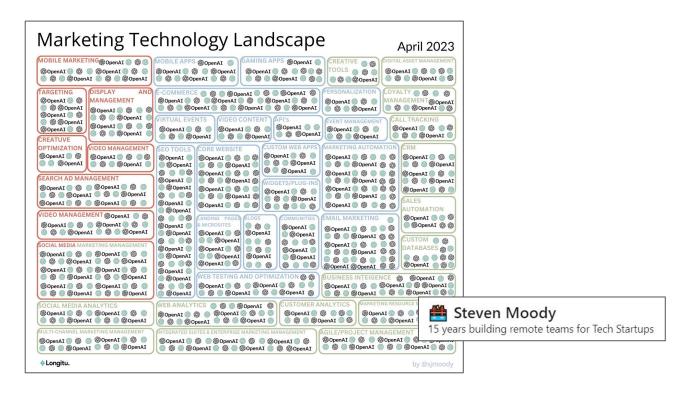


The Martech landscape has been expanding for over a decade



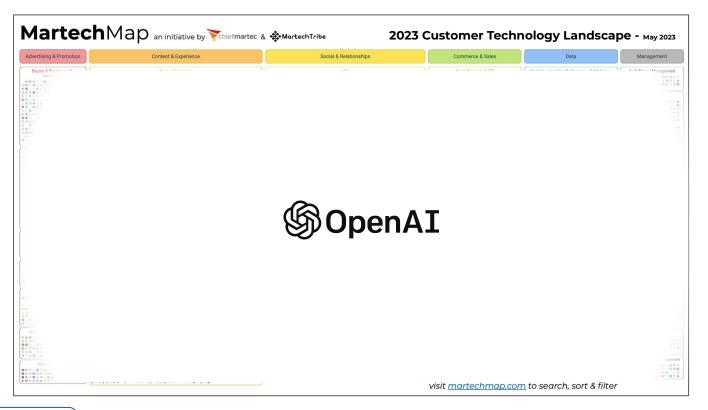


But in 2023 Martech was disrupted





In 2023, the Martech landscape consolidated into a single solution



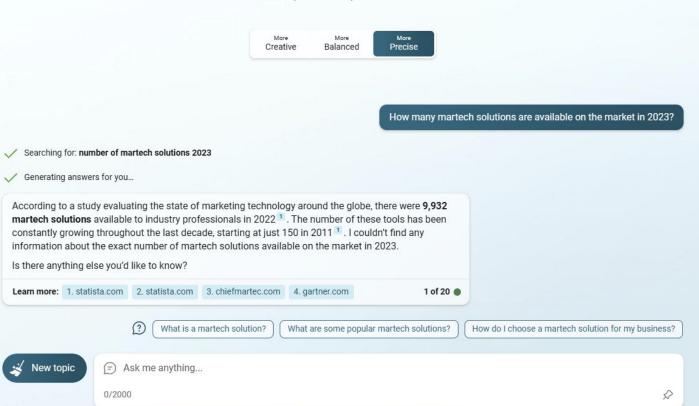






Welcome to the new Bing

Your Al-powered copilot for the web

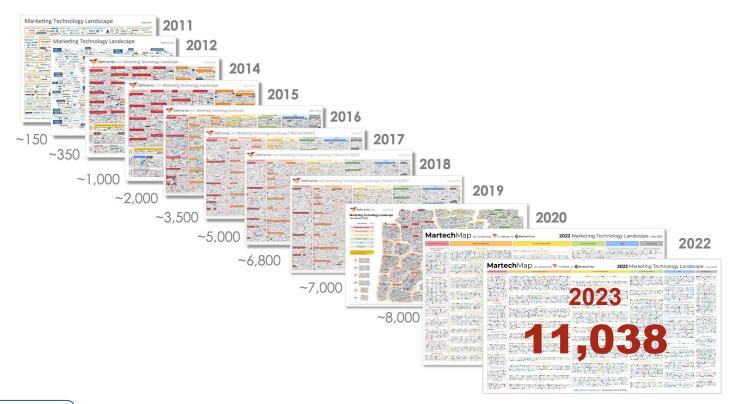


Martech Map an initiative by Thiefmartec & SMortech Tribe

2023 Marketing Technology Landscape May 2023

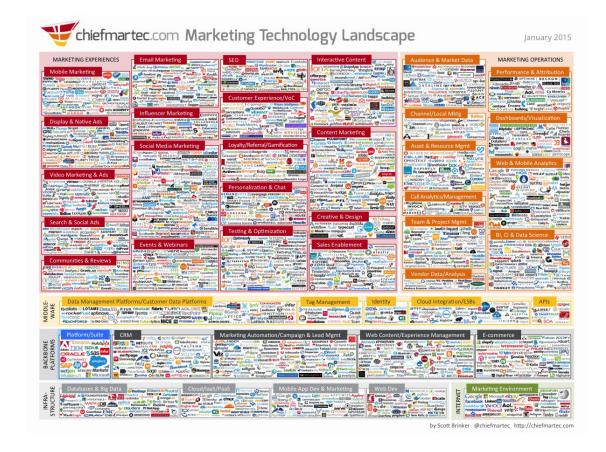


The Martech landscape keeps expanding (as in the last decade)



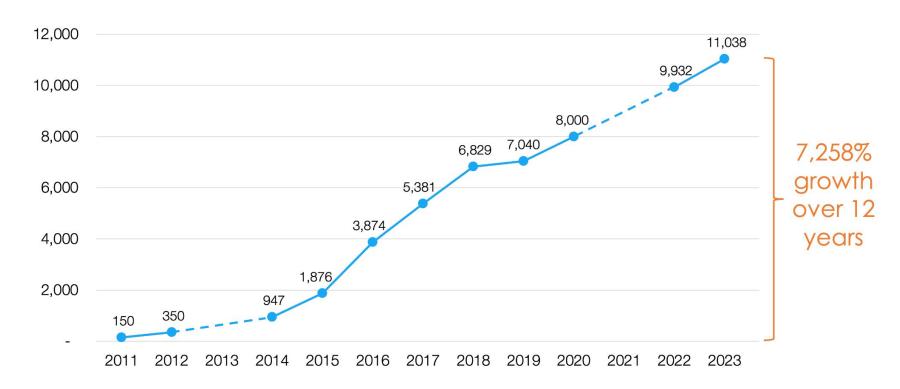


Almost as many new solutions this year (~1,800) as the entire landscape in 2015



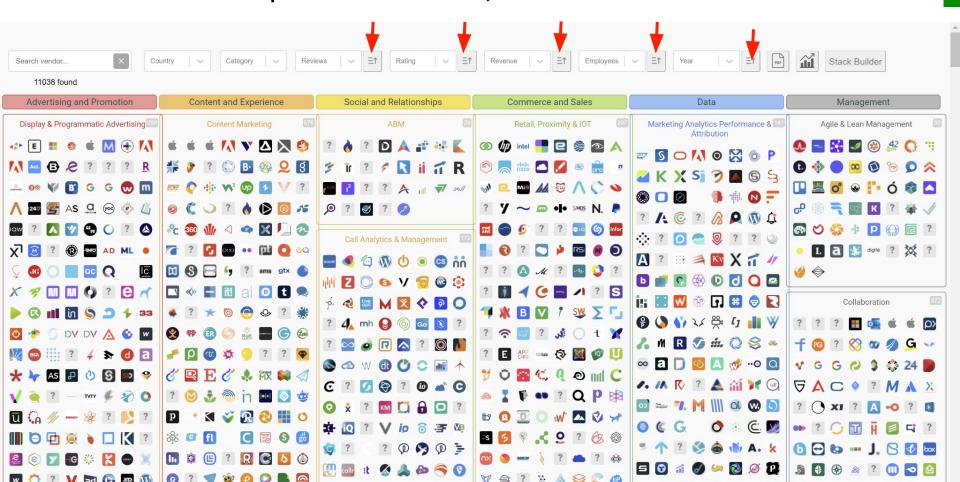


The Martech landscape keeps expanding

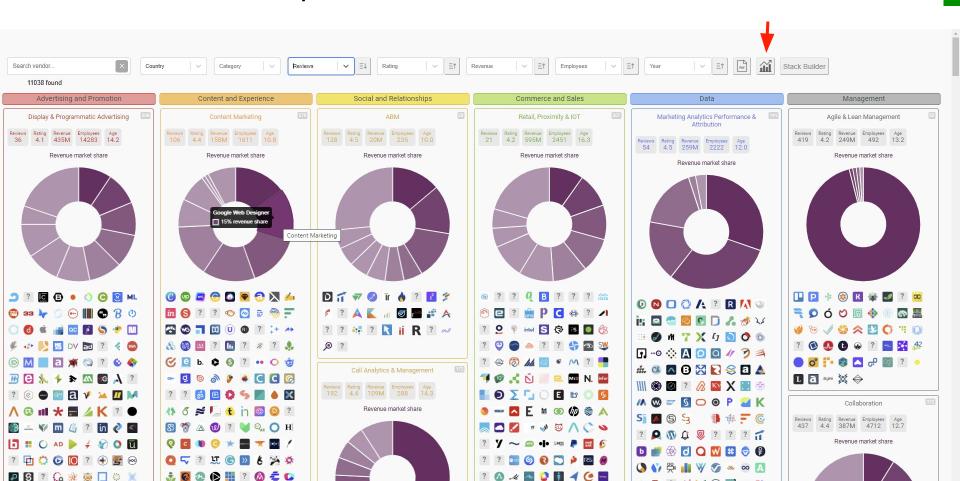




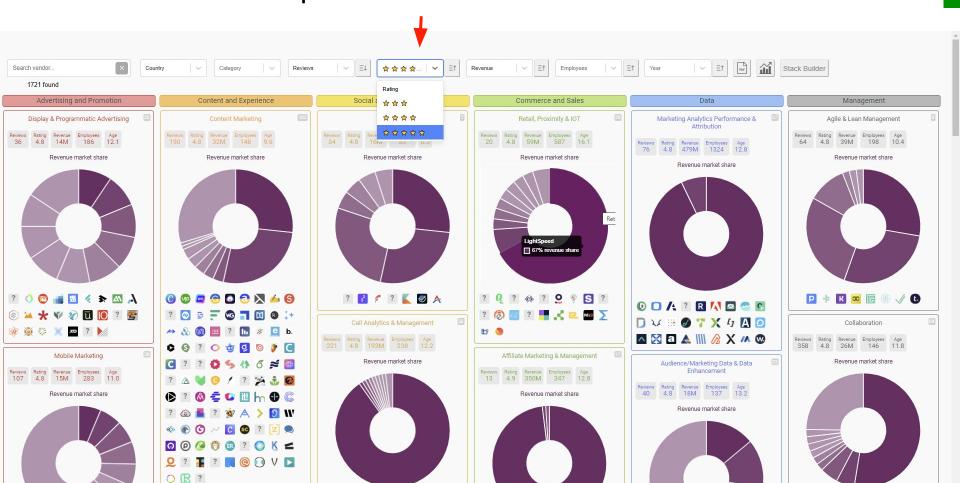
Visit MartechMap.com to search, filter and more info

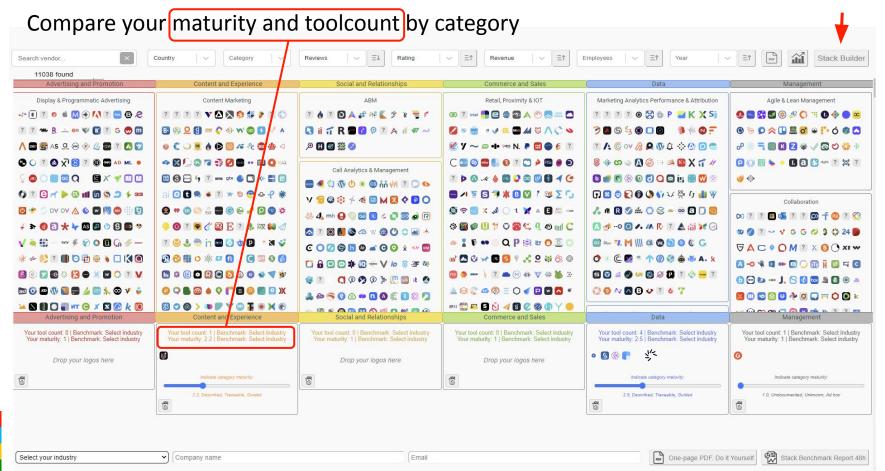


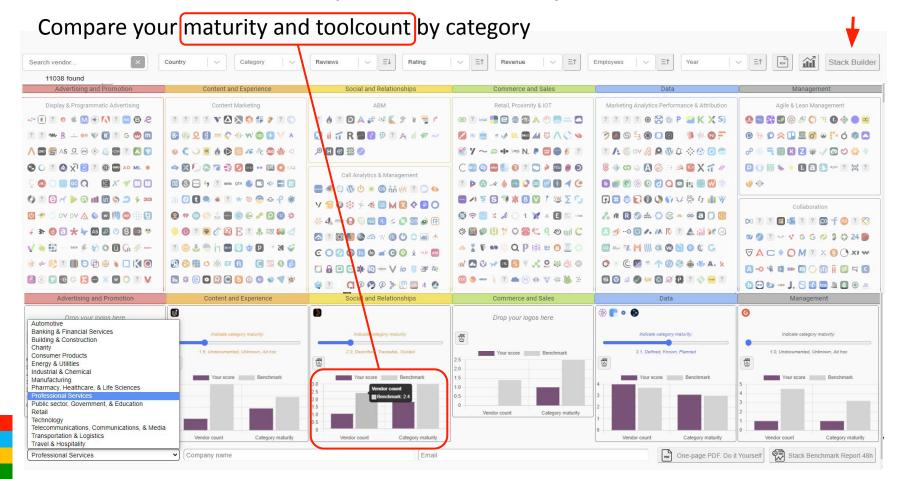
Now with revenue pie charts

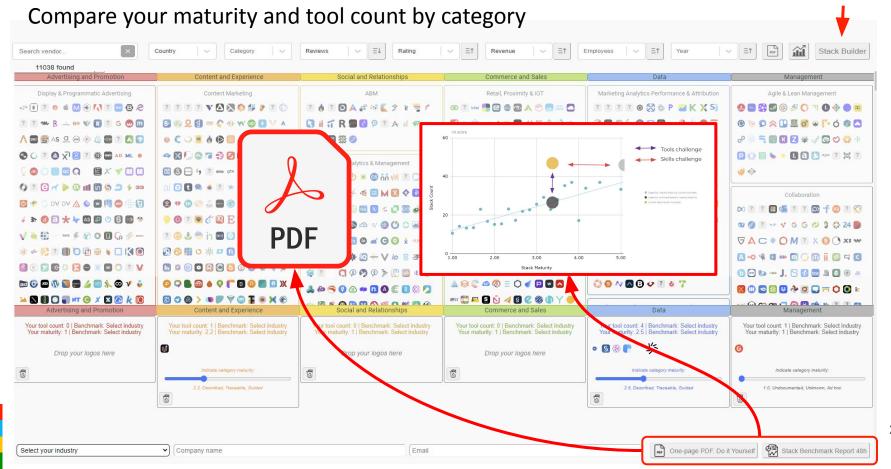


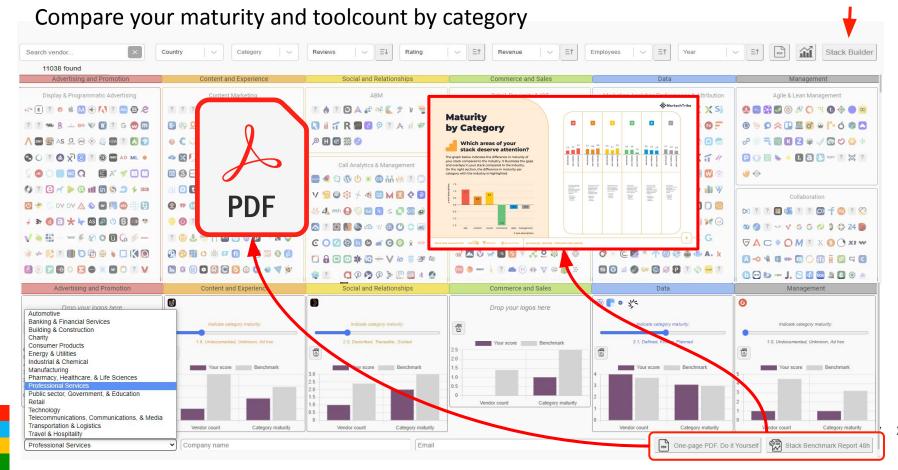
Now with revenue pie charts - search & filter sensitive









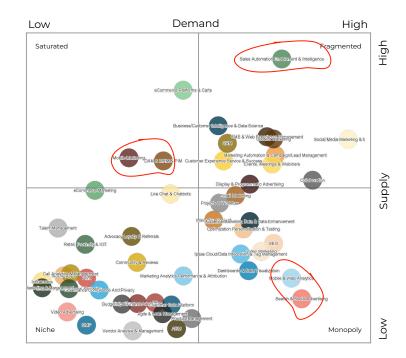


Where to invest? Martech Supply & Demand in 49 categories



Key takeaways per quadrant

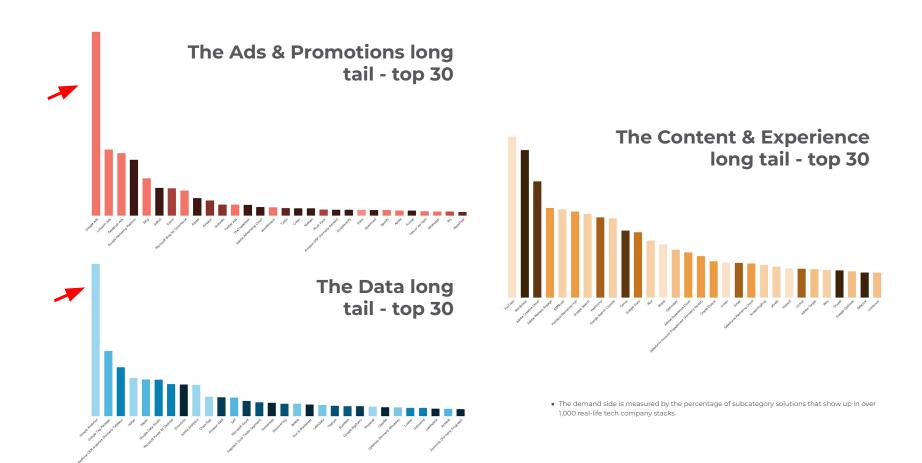
- Google Ads and Analytics lean towards monopolies in Search & Social advertising and Mobile & Web Analytics
- DAM, MRM, PIM and Mobile marketing vendors operate in a relative saturated market
- Sales automation, Enablement and Intelligence is in high demand AND supply, no real dominant players.
- The many niche market players involve a limited number of players of highly specialized solutions.



- The supply side is measured by the number of solutions in each subcategory.
- The demand side is measured by the percentage of subcategory solutions that show up in over 1,000 real-life tech company stacks.



Monopolies are reflected in long tails, or not







We looked for text similarities between 10,000 Martech vendor homepages and our database of 4,000 Martech capabilities (using Wikipedia pages as a reference).

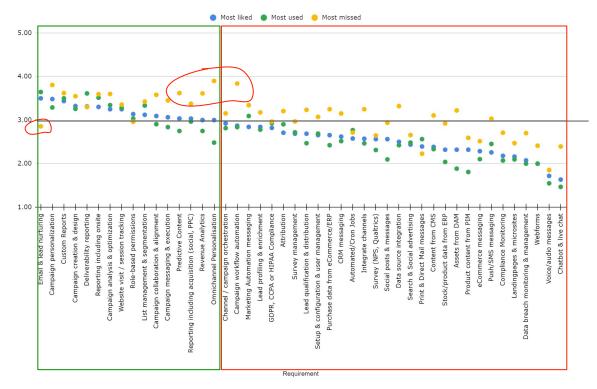
What is the state of Martech capabilities?

Key takeaways Marketing Automation

- A minority is liked (score >3 out of 5)
- Email & lead nurturing, deliverability reporting are in good shape
- > 3 features are relative feature complete (more liked than used)
- < 3 features are not there yet (most missed and not liked)
- Survey n = 147

Platforms (MAP)

Most liked, Most used and Most missed capabilities



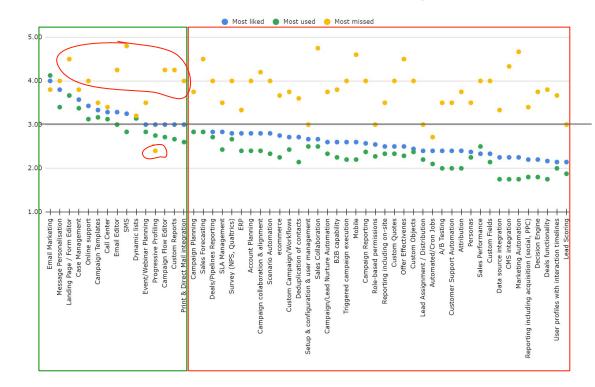


What is the state of Martech capabilities?

Key takeaways Customer Relationship Management (CRM)

- A minority is liked (score >3 out of 5)
- Email Marketing and Progressive Profiling are is good shape
- > 3 features are feature incomplete (many are missed)
- < 3 features are not mature (many are missed).
- Survey n = 147

Most liked, Most used and Most missed capabilities





Martech atomization + stack aggregation = preparing for composability

Per value proposition	Best-of Feature	Best-of-Data	Best-of-Content
Unit	Feature setAutomation flowIntegration pointetc.	Data pointKPIConversion pointetc.	Digital asset Mail piece Landing page LinkedIn Ad etc.
Value drivers	Best-of-Feature (components, microservices)	Best-of-Data (moments of truth data points)	Best-of-Content (evergreens, headless content, snackable content)
Democratization	Democratization of martech	Democratization of data	Democratization of content
Skills	Marketing Ops	Data Ops	Content Ops



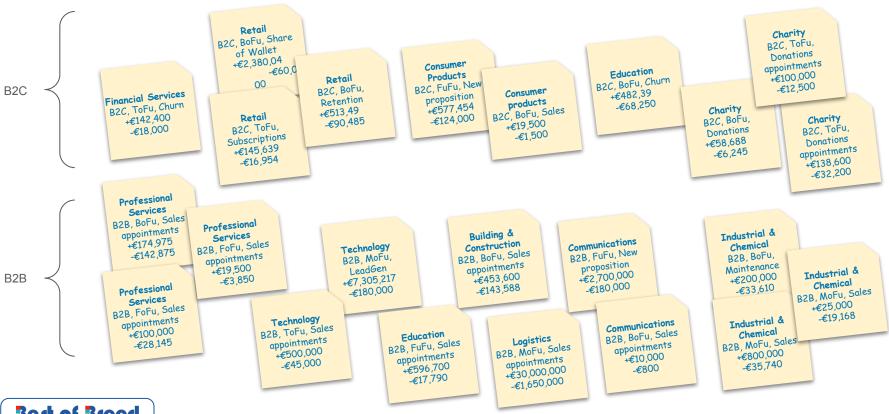
Martech atomization + stack aggregation = preparing for composability

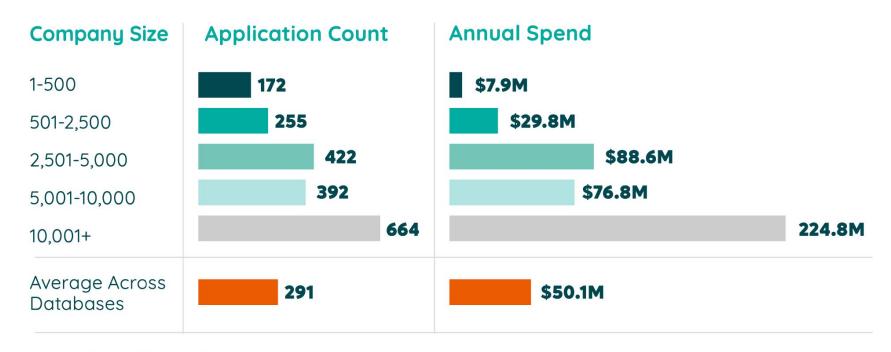
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Democratization	Democratization of martech	Democratization of data	Democratization of content
Skills	Marketing Ops	Data Ops	Content Ops
23 cases explored	2.3 Features	4.6 Data Points	5.3 Content items



Composable Journeys - 23 cases

Every euro invested returned 16,30 euros (cross-funnel and across 10 different industries)



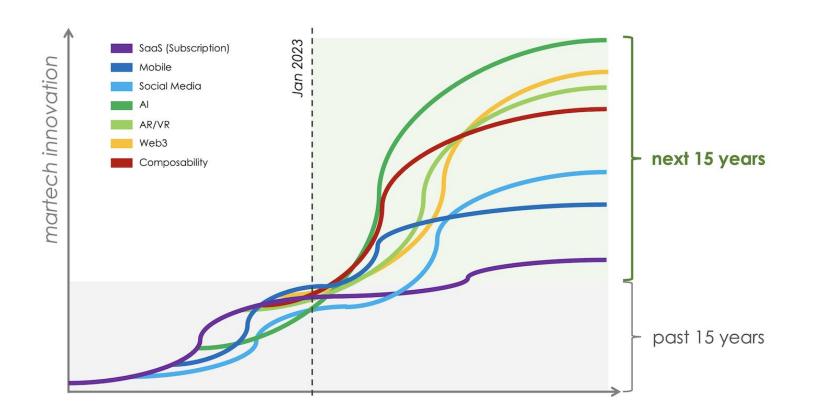


Source: Zylo 2023 SaaS Management Index Report



3 Epic Martech Trends







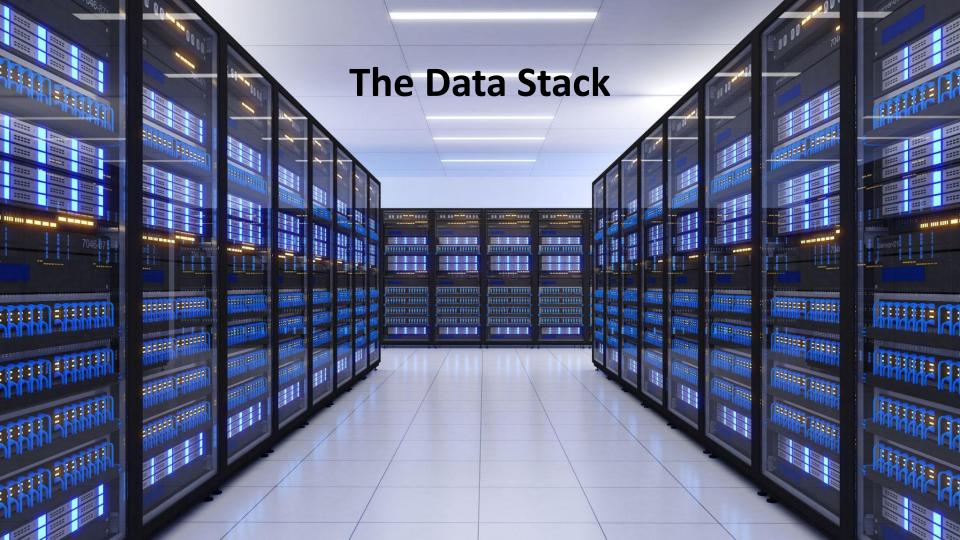
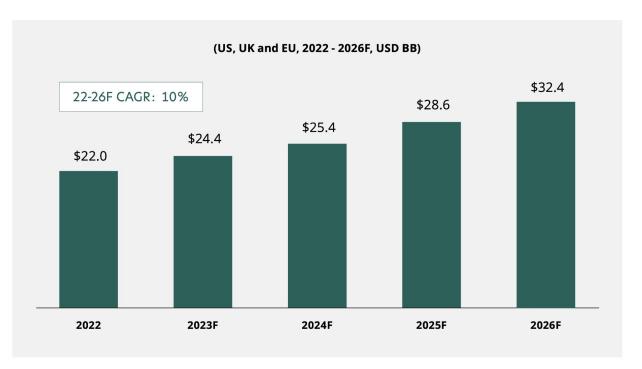


FIGURE 13 – SPEND ON DATA INFRASTRUCTURE AND ANALYTICS

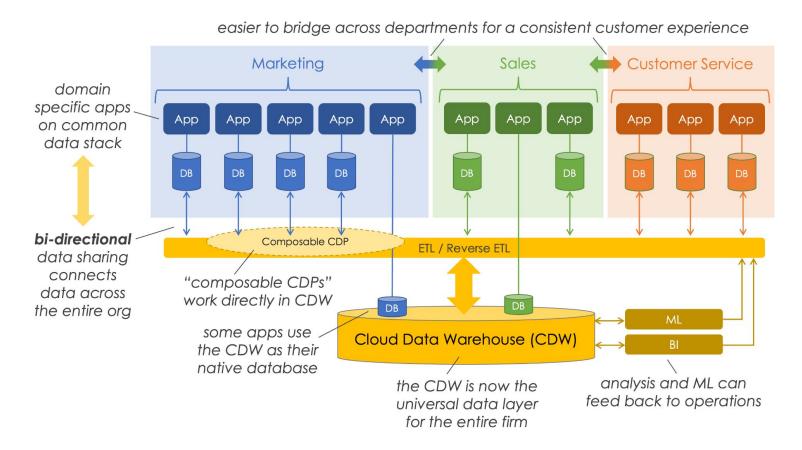


Note: Spend on data infrastructure and analytics includes spend on CDPs, CRMs, DMPs and other data technologies, as well as spend on analytics services and measurement. Source: Winterberry Group (2023)



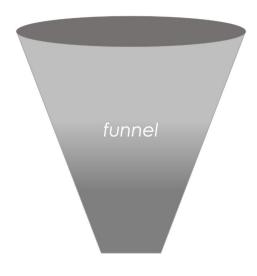
gaps between departments make it hard to deliver a consistent customer experience Marketing Sales **Customer Service** siloed apps in siloed stacks App App App App App App App limited data integration DB CDP some data extracted one-way out CDP may facilitate a to data some data sharing warehouse between apps Cloud Data Warehouse (CDW) limited analysis, ...but 68% of this slow feedback loop data goes unused Seagate "Rethink Data" 2020







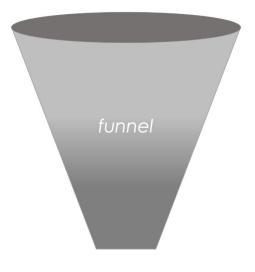
Marketing Operations



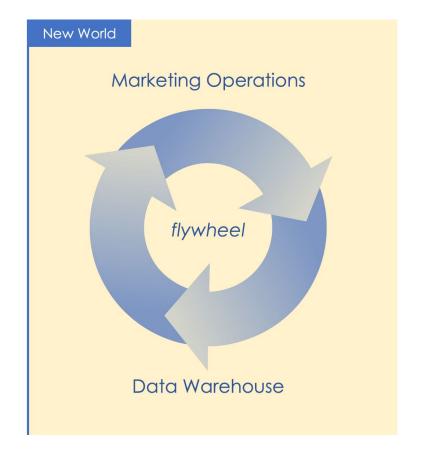
Data Warehouse



Marketing Operations



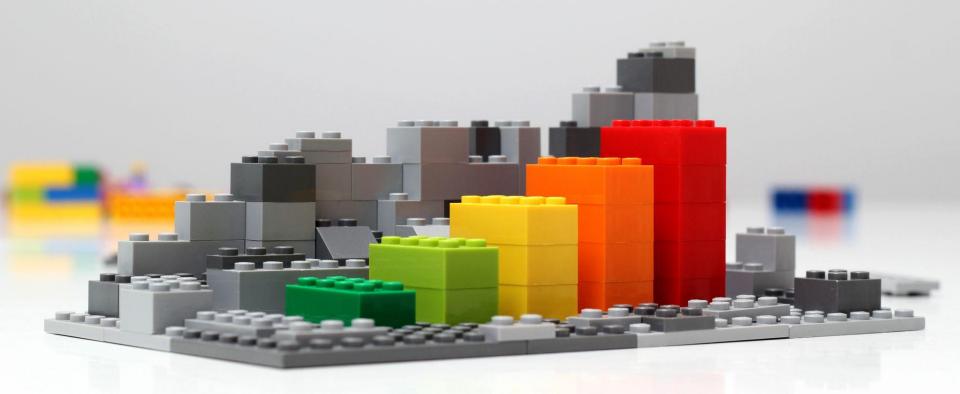
Data Warehouse





Composability

(The new best of breed.)





The benefits of a composable digital experience platform (DXP)

Discover how a composable DXP solution can help you offer a new level of personalization to your customers and meet the rising demands for unparalleled customer experience.



Ω ()

A changing landscape

Customers are at the heart of your business

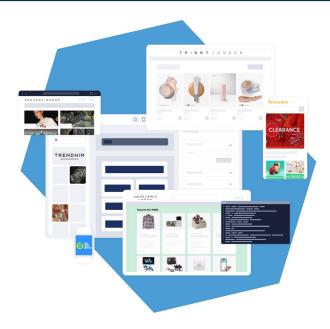
Why choose a composable DXP?

CHAPTER 1

A changing landscape

"Change is the only constant in life".





How to Compose Your Commerce in 2023

10 Top Tips and Lessons by Leading Brands



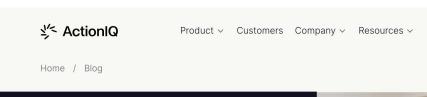




What is Composable Commerce and Why is it Important?

There seems to be an almost endless stream of new channels cropping up every single day. Whether it's new retailers coming onto the scene, social media apps looking to break into eCommerce, or new technology permeating the retail landscape, brands and retailers are struggling to keep up. Why?





Why the Composable CDP is Now on the Menu

CDP TECHNOLOGIES

COMPOSABILITY





The Emergence of the Composable Customer Data Platform

Learn how modern organizations are supercharging marketing efforts with a Composable CDP leveraging Snowplow, Databricks and Hightouch.



by Martin Lepka, Dan Morris and Alec Haase

Share this post







This is a collaborative post between Databricks, Hightouch, and Snowplow. We thank Martin Lepka (Head of Industry Solutions at Snowplow) and Alec Haase (Product Evangelist at Hightouch) for their contributions.



THE COMPOSABLE CDP: A FUTURE-PROOF CUSTOMER DATA PLATFORM

Build your CDP from best-in-breed components and never look back

Customer data platforms (CDPs) are designed and sold as an all-in-one platform for marketing teams as a unified customer database that is accessible to other tools and systems across the organizations.

While CDPs have grown in popularity over the last several years, The CDP Institute's latest survey found that just "23% of consumer marketers have completed their projects on time and schedule."





Why a Customer Data Platform (CDP) on Google Cloud might be a smart fit for you



At Crystalloids we are highly specialized in designing and building Customer Data Platforms on Google Cloud. Using business cases before we start, we have performed dozens of implementations and architecture designs for CDP's of any type. Not only do we design the architecture and develop the solution, we also use our managed services to assure quality and security.

To-date, each of our clients (past and present) remain on Google's Data Cloud technology. This speaks to the internal and bottom-line value added by Google's and Crystalloids' solutions for all businesses.



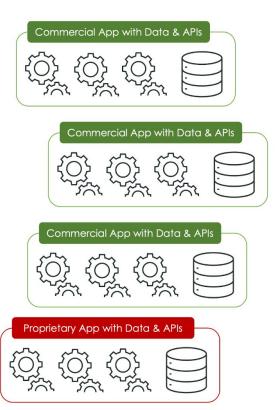


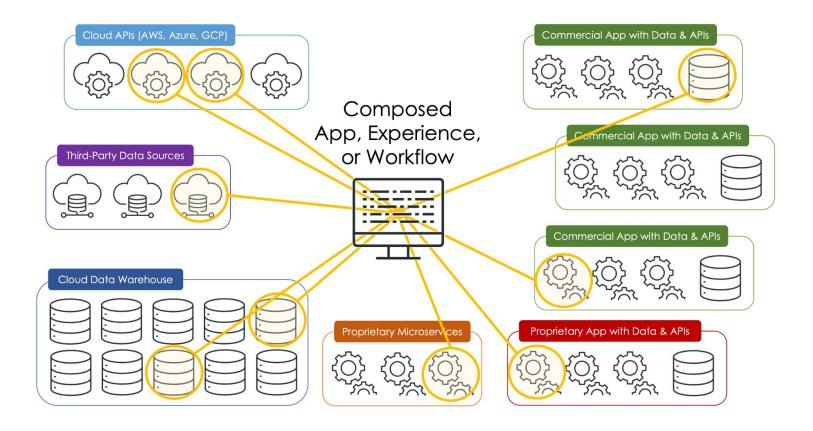






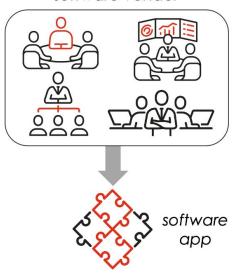








software vendor

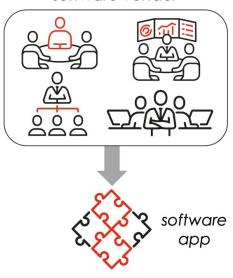


Conway's Law

The design of a software app by a vendor will **reflect the way it works**— the way its teams collaborate and what they believe.

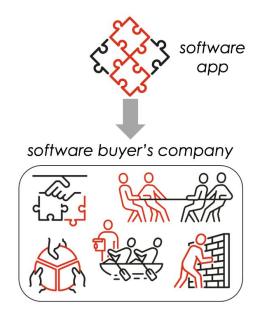


software vendor



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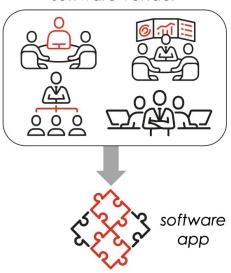


Inverse Conway's Law

Adopting a commercial software app often requires a company to **adapt the way it works** to fit the views of that software vendor.



software vendor



Conway's Law

The design of a software app by a vendor will **reflect the way it works**— the way its teams collaborate and what they believe.



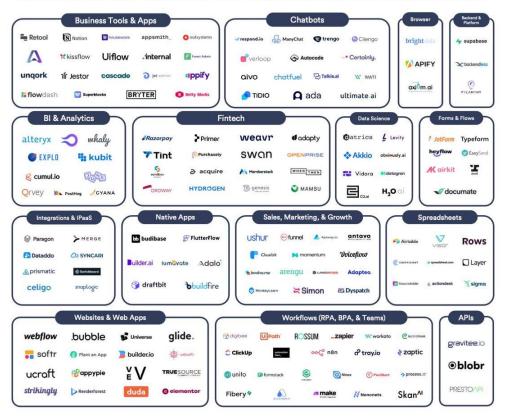
adopting a commercial softwice app often requires a company to adapt the way it works to fit the views of that software vendor.



BASE10 TREND MAP: NO CODE & LOW CODE

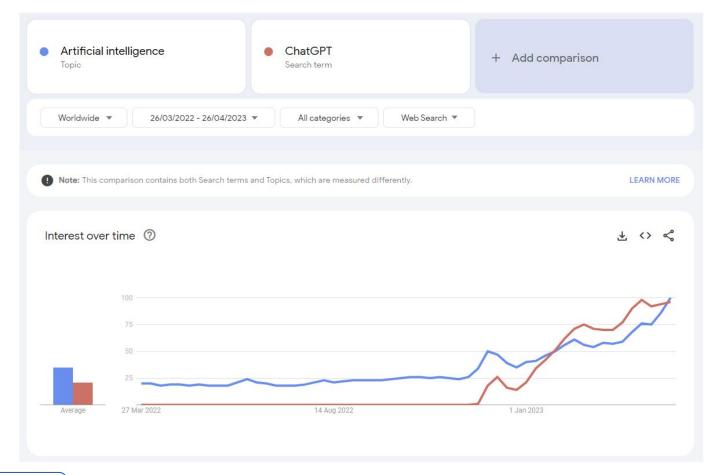
Base¹⁰

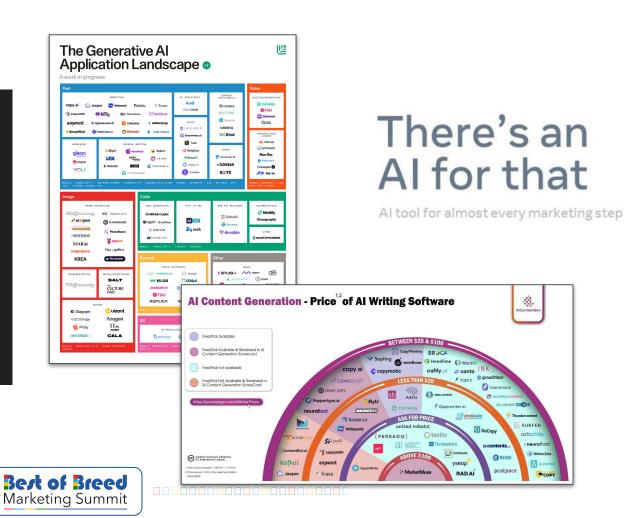
Companies are grouped based on medium or industry their core product offering eliminates or reduces coding from development











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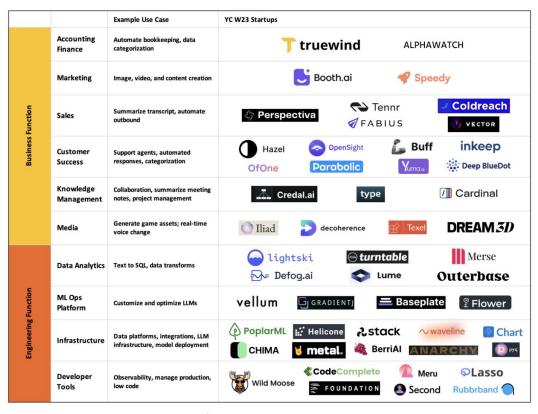
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(1) Looka Brief briefly Agency Meeting Minutes Oll· Meeting flair Analytics Internal Lucy Research Training synthesia Videos Writing copymatic Copy Motion 2× ■0 Capture Optimize • memorable Creative Content Jasper Generation Social p-e-n-c-i-l Soundtrack beatoven.ai Creation Social **Ocoya** Content Podcast **Ill** Cleanvoice Editina Landing @unbounce Page Build Sales Team GONG Productivity Personalized Maverick CRM Videos Customer SPECTRM Conversations

Y Combinator W23 Generative Al Landscape





This is a work in progress. Reach out to us if you want to be added to the next iteration





Home » Pause Giant Al Experiments: An Open Letter



Pause Giant Al Experiments: An Open Letter

We call on all Al labs to immediately pause for at least 6 months the training of Al systems more powerful than GPT-4.

Signatures 1377

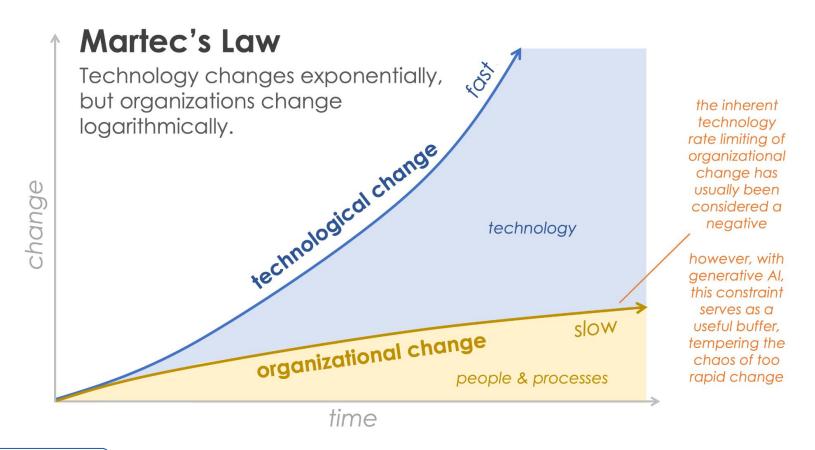
Add your signature

Al systems with human-competitive intelligence can pose profound risks to society and humanity, as shown by extensive research^[1] and acknowledged by top Al labs.^[2] As stated in the widely-endorsed Asilomar Al Principles, Advanced AI could represent a profound change in the history of life on Earth, and should be planned for and managed with commensurate care and resources. Unfortunately, this level of planning and management is not happening, even though recent months have seen Al labs locked in an out-of-control race to develop and deploy ever more powerful digital minds that no one - not even their creators - can understand, predict, or reliably control.

Contemporary AI systems are now becoming human-competitive at general tasks, [3] and we must ask ourselves: Should we let machines flood our information channels with propaganda and untruth? Should we automate away all the jobs, including the fulfilling ones? Should we develop nonhuman minds that might

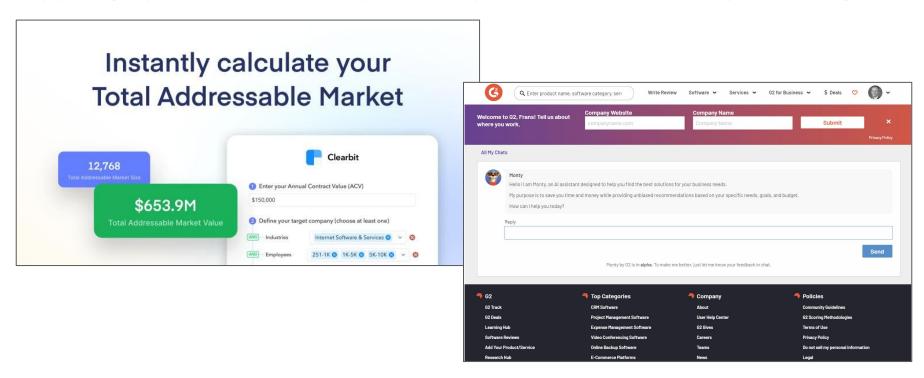


Privacy policy





Dead or alive? Applying OpenAl's ChatGPT to proprietary datasets for domain-specific insights







How much work can AI do in 30 minutes? An astonishing amount.

I had it run a fake product launch for for me, and it conducted research, made strategy, created emails and social campaigns, built websites & graphics, and even did a video. All in 30 minutes.



oneusefulthing.substack.com Superhuman: What can AI do in 30 minutes? Al multiplies your efforts. I found out by how much...

Last edited 7:53 PM · Mar 25, 2023 · 337.9K Views

288 Retweets 38 Quotes 1,629 Likes 1,554 Bookmarks





Probably nothing 😽

An Al agent that autonomously does sales prospecting on its own with GPT-4.

Powered by BabyAGI from @yoheinakajima & run on @Replit. Imagine once you integrate it with @LangChainAl tools like @HubSpot or Apollo.

Tip: don't forget to hit pause it like me.



11:15 AM · Apr 9, 2023 · 281K Views



5. Market research

Ask a ChatGPT agent to keep you updated about your competitors.



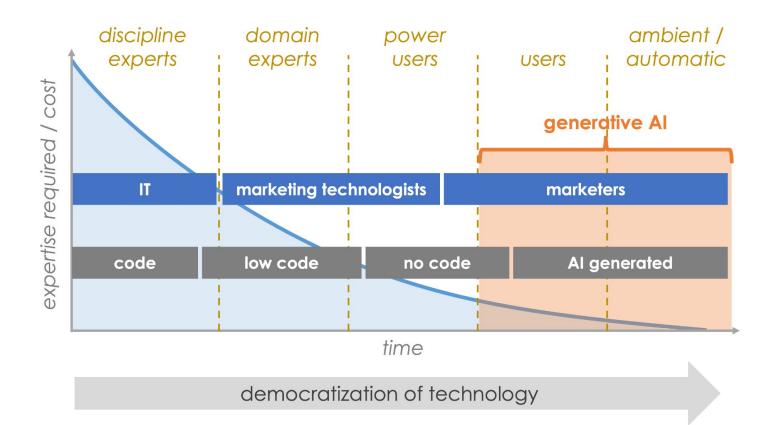
4:33 PM · Apr 12, 2023 · 33.8K Views



Al Trigger	Zero Order Effects	First Order Effects	Second Order Effects
Al generates content	Content is easier, faster, and cheaper to create, and can be created by more people (asymptotically everyone)	The quantity of content in the world grows exponentially Personalized content is fully generated in context Spam grows exponentially	Buyers further shut out "pushed" marketing & sales content, even if hyper-personalized Trusted sources are even more valuable Buyers "pull" content with their own agents
AI generates code	Software is easier, faster, and cheaper to build, and can be built by many more people (asymptotically everyone)	The quantity of software in the world grows exponentially Many software programs are built "on demand"	More software becomes disposable — easier to recreate from scratch than maintain More software becomes ambient — we think less about explicit "apps" Forgotten "zombie" software apps, agents, and automations grow exponentially
Al absorbs content and data to answer questions	Asking an AI agent is the easiest, fastest way to answer questions from large amount of content and data	Traditional search engines are displaced — as is traditional search engine marketing The long tail of content and data is now widely accessible	Data becomes a first-class marketing channel (feeding AI agents) Proprietary data becomes best AI moat Analytics is massively democratized
Al executes digital tasks autonomously	Digital "busy work" can be delegated to Al agents	The quantity of automation in the world grows exponentially Massive boost to productivity Chat UX proliferates	 API services become a first-class marketing channel (serving AI agents serving people) Bot commerce grows exponentially Challenges of "Big Ops" — orchestration and governance — grow exponentially

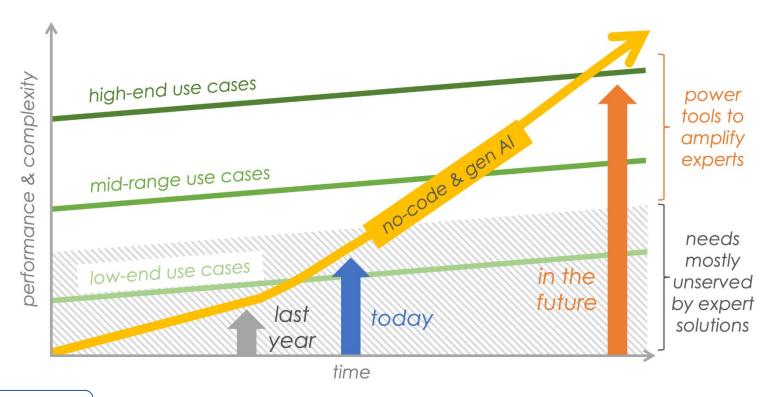
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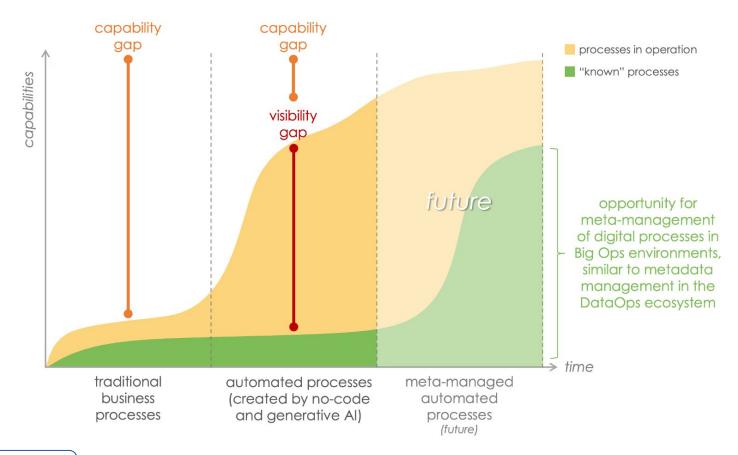






No-Code & Generative AI — Classic Disruptive Innovation



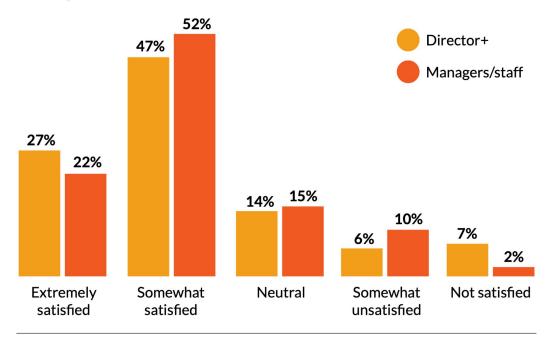




Evolution of Marketing Operations



Nearly 3/4 are satisfied with their current roles



Q: How satisfied are you in your current role?

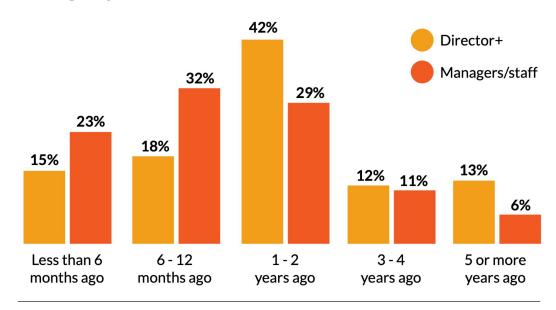
n=280







55% of managers/staff were promoted/ changed jobs in the last 12 months



Q: When was the last time you received a promotion, either at your current organization or by switching jobs from a different organization?

n=331

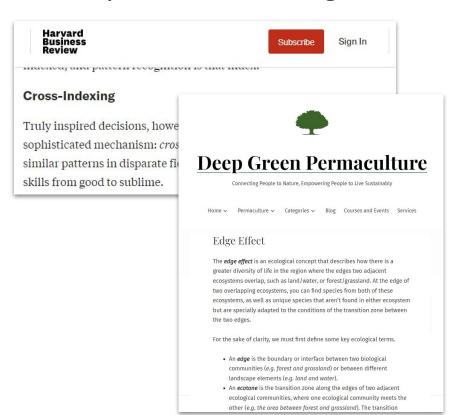




Marketing Ops professionals have very different backgrounds

Cross-Indexing and the Edge-Effect

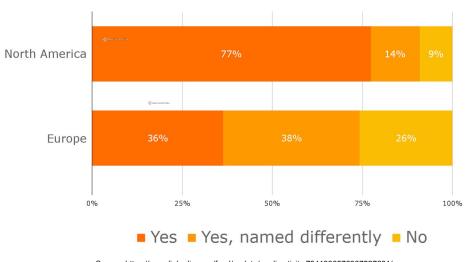


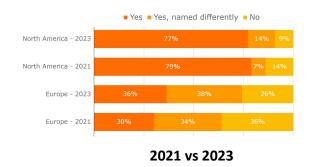




More companies have a Marketing Ops team in 2023 Especially in Europe

Do you have a MarketingOps team?



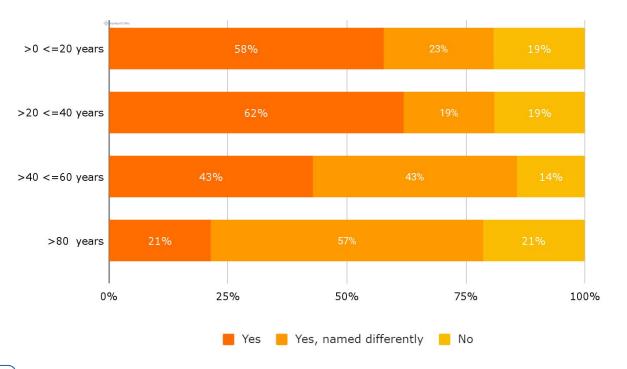


Source: https://www.linkedin.com/feed/update/urn:li:activity:7041336576307527681/



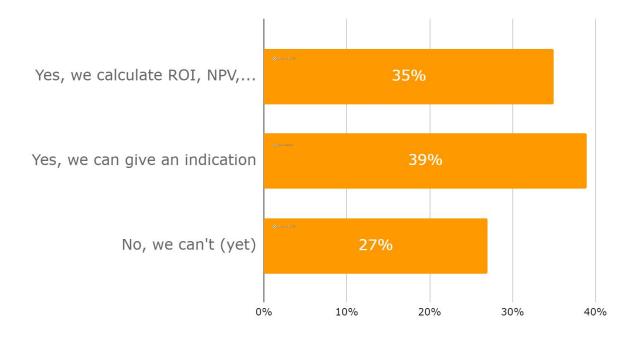
Not company size, but age matters

Do younger companies have a different mindset or less legacy?





74% of companies can prove the marketing operations value



 $\textbf{Source:} \underline{https://www.linkedin.com/posts/fransriemersma_marketingoperations-operations-marketing-activity-7039499210160775168-hNCO/(n=49,2023-03)$



Companies with a Marketing Ops teams perform better?

Companies with a Marketing Ops team have a higher company revenue/employee ratio

Impact of MarketingOps team on average company revenue / employee (n=120)





Top 3 Marketing Ops responsibilities are 1] New Martech, 2] training/support and 3] workflow design

Figure 16: Martech professional responsibilities by role*

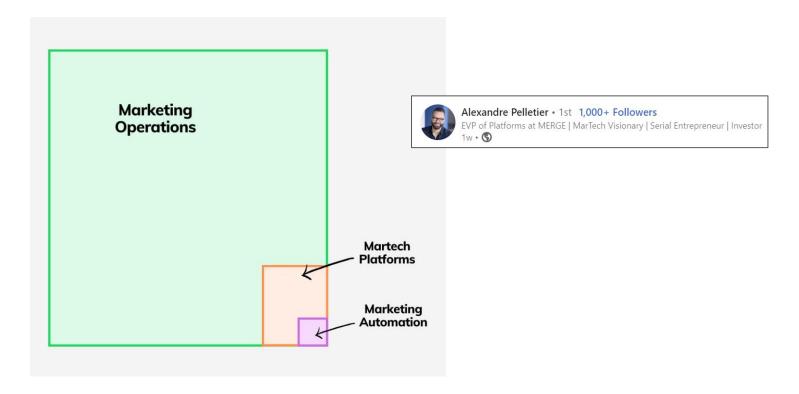
	Director+		Managers/Staf
Research and recommend new marketing technology products	81%	Design and manage internal workflows and processes	63%
Train/support marketing staff on using martech products	70%	Research and recommend new marketing technology products	62%
Design and manage internal workflows and processes	70%	Train/support marketing staff on using martech products	62%
Operate marketing technology products as an administrator	63%	Design, run and optimize/test marketing campaigns	61%
Integrate marketing technology products with each other	61%	Operate marketing technology products as an administrator	60%
Pay for marketing technology products from a budget	60%	Integrate marketing technology with non-marketing systems	54%
Approve or veto purchase of marketing technology products	60%	Monitor data quality within marketing technology products	51%
Design, run and optimize/test marketing campaigns	60%	Monitor performance and other SLAs of martech used	44%
Negotiate business terms for purchasing marketing technology	59%	Integrate marketing technology products with non-marketing systems	44%
Architect the overall marketing stack of all martech used	56%	Identify/consolidate multiple instances of same/similar martech products	37%
Identify/consolidate multiple instances of same/similar martech products	54%	Identify and sunset outdated/unused marketing technology	37%
Perform technical reviews of marketing technology products	52%	Architect the overall marketing stack of all martech used	33%
Monitor performance and other SLAs of martech used	51%	Perform technical reviews of marketing technology products	32%
Monitor data quality within marketing technology products	49%	Pay for marketing technology products from a budget	32%
Integrate marketing technology with non-marketing systems	49%	Negotiate business terms for purchasing marketing technology	31%
Identify and sunset outdated/unused marketing technology	48%	Approve or veto purchase of marketing technology products	23%
Customize marketing technology with software development	37%	Perform data privacy/compliance reviews of martech products	23%
Develop websites, web apps and/or mobile apps	33%	Customize marketing technology with software development	22%
Perform data privacy/compliance reviews of martech products	32%	Build analytical models and perform data science analysis	21%
Build analytical models and perform data science analysis	29%	Develop websites, web apps and/or mobile apps	17%
Perform security reviews of marketing technology products	18%	Perform security reviews of marketing technology products	14%
Build and maintain data warehouses/data lakes	16%	Build and maintain data warehouses/data lakes	11%
*Some responses were rephrased for brevity.			

n=325





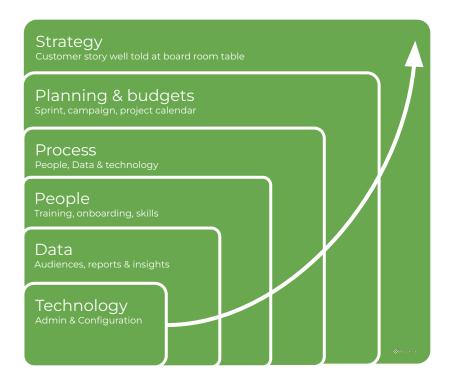
Marketing Ops is more than Martech, but what exactly?





The Marketing Ops responsibility chart

Functional areas where Marketing Ops does/can have a mandate?





Remember this slide?



Digital Transformation 1.0

Companies using more software.



Digital Transformation 2.0

Companies becoming software.

Marketing Ops supports the "Transformation"

And Martech supports "Digital"

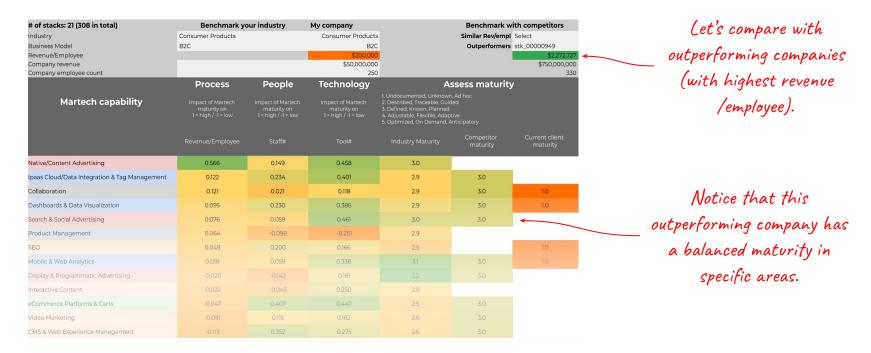


Research in progress: the impact of Martech on company revenue/employee ratio





Benchmarking in progress: Comparing Martech maturity with other stacks i.e. similar or high company revenue/employee ratio (outperformers)





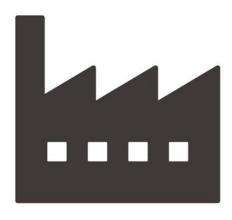
The importance of Martech and Marketing Ops in companies

Company technology

ERP, Finance, Procurement, Warehousing, Logistics, etc.

Customer technology

Adtech, Martech, Salestech, customer support, success, etc.



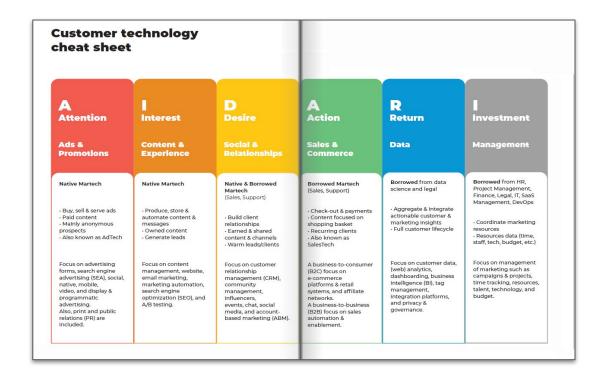
Managing units



Managing preferences

Finding ways to widen the Martech and Marketing Ops ToFu

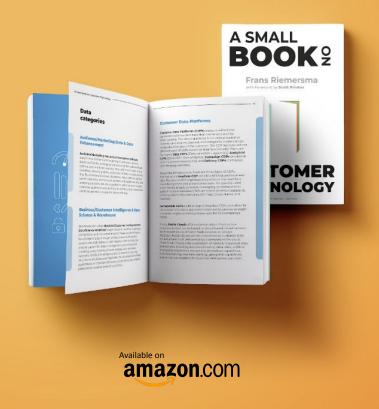






Martech and Marketing Ops for the rest of the organization

A Small Book on Customer Technology, Frans Riemersma & Foreword by Scott Brinker







Thank you!

Scott Brinker chiefmartec.com Frans Riemersma MartechTribe



